

### Current Hot Companies

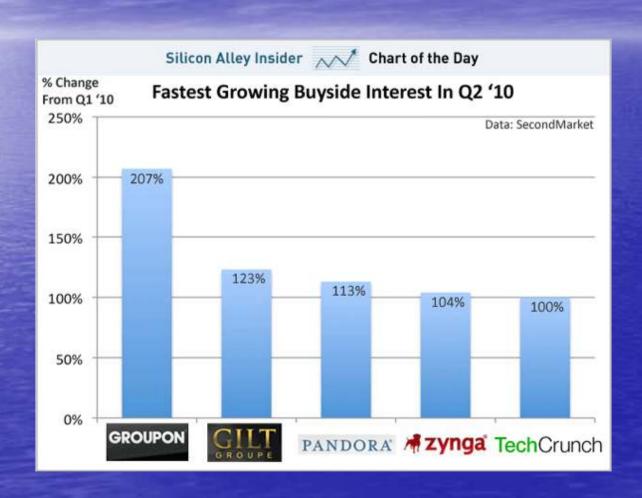
- 1. Facebook (2004)
- 2. Twitter (2006)
- 3. Zynga (2007)
- 4. Groupon (2008)
- 5. Foursquare (2009)
- 6. Quora (2009)
- 7. Instagram (2010)

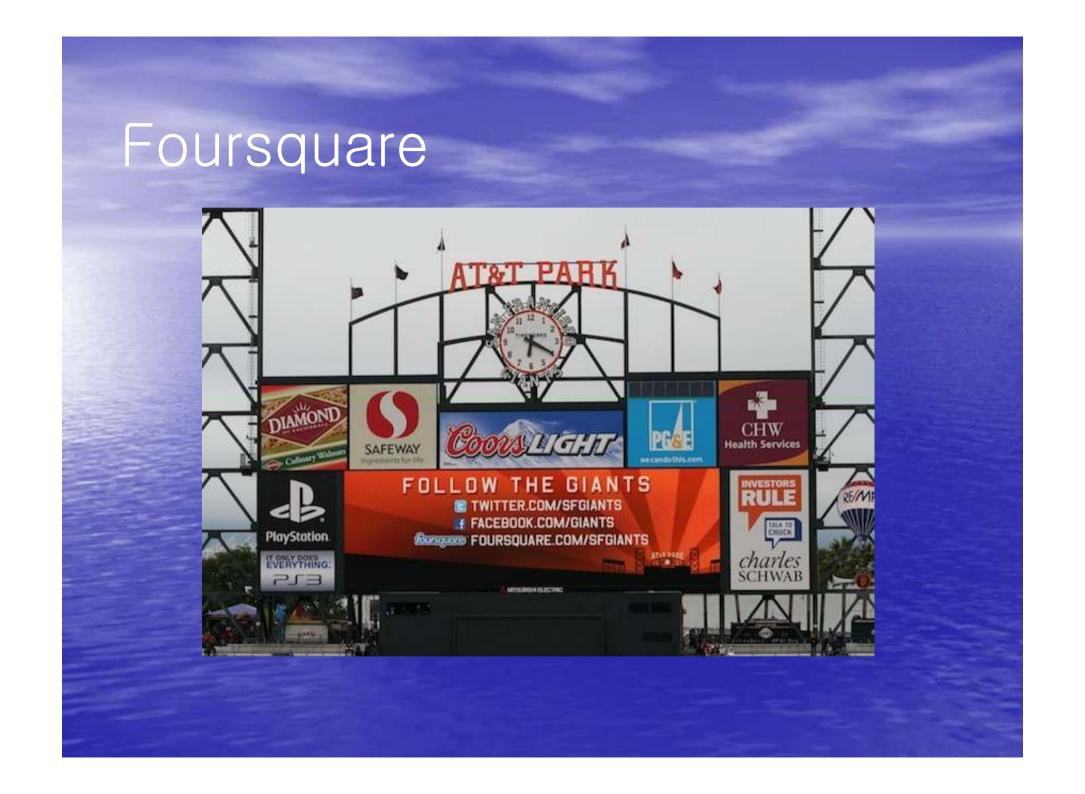
## Zynga's FarmVille



Revenue?

### Groupon

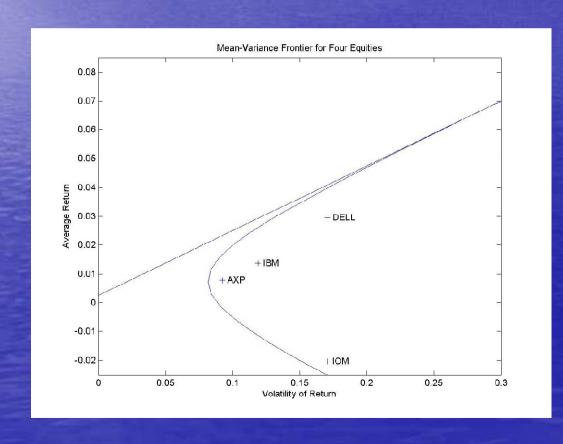






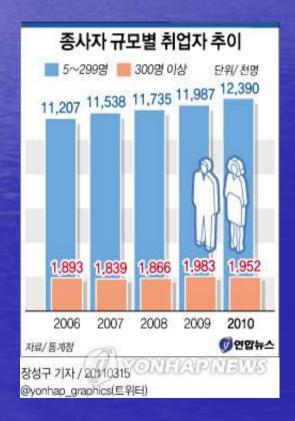
# Small and Medium Business in Korea

1. Portfolio for the whole economy



# Small and Medium Business in Korea

2. Creating jobs for most Koreans



# Small and Medium Business in Korea

- 3. Sustaining large companies
  - Providing innovation
    - Fast follower vs. First mover
  - Providing market

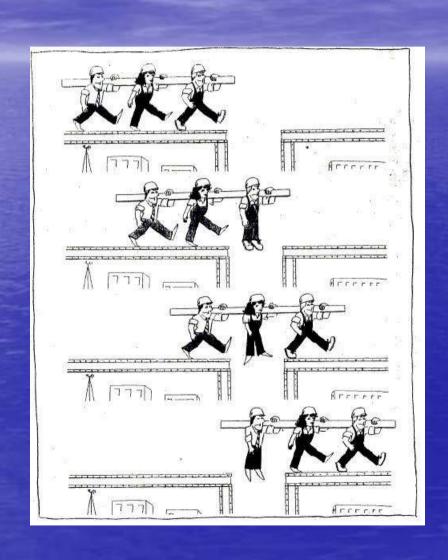




## Low Probability of Success

- 1. Competency of management team
- 2. Supporting infrastructure for industry
- 3. Business practices between large companies/government agencies and SMB
- 4. Zombie economy

#### 1. Competency of Management



## 2. Supporting Infrastructure

- University
- Venture capital
- Banks
- Outsourcing industry
- Government policies

#### 3. Business Practices

 Bad Business practices between large companies/government agencies and

SMB



(Hankyoreh, 6/2/2008)



- Reasons for zombie economy
  - Personal guarantee for business debt
  - Plenty of cash on the table
- Leads to deterioration of entrepreneurship

#### Summary

- Importance of SMB in Korea
  - 1. Portfolio for the whole economy
  - 2. Creating jobs for most Koreans
  - 3. Sustaining large companies
- Reasons for failure of startups
  - 1. Competency of management
  - 2. Supporting infrastructure
  - 3. Business practices
  - 4. Zombie economy

